



Teeswide Safeguarding Adults Board

Meeting Date: **Wednesday 23 June 2021**

Time: **9:30am – 12pm**

Venue: **Microsoft Teams**

Minutes

Attendees		
Name	Role	Representing
Karen Agar	Associate Director of Nursing Safeguarding	Tees Esk & Wear Valley NHS Foundation Trust
Darren Best	Independent Chair	Teeswide Safeguarding Adults Board
Philip Bond	Detective Superintendent – Safeguarding Lead	Cleveland Police
Johnathan Bowden (Part)	Advanced Practitioner Public Health and Public Protection	South Tees Public Health
Sarah Bowman-Abouna	Director of Public Health	Stockton-on-Tees Borough Council
Jon Carling	Chief Executive	Catalyst Stockton
Danielle Davis (Part)	Associate Consultant	SafeLives
Jayne Downes	Detective Chief Inspector	Cleveland Police
Joanne Gamble	Assistant Director of Nursing Safeguarding	South Tees Hospitals NHS Foundation Trust
Lorraine Garbutt	Business Manager	TSAB Business Unit
Jean Golightly	Director of Nursing & Quality	Tees Valley CCG
Stuart Harper-Reynolds	Named Nurse (Adult Safeguarding)	North Tees and Hartlepool NHS Foundation Trust
Jill Harrison	Director of Adult and Community Based Services	Hartlepool Borough Council
Neil Harrison	Head of Safeguarding & Specialist Services	Hartlepool Borough Council
Chris Hobbs (Part)	Practice Consultant	SafeLives Project
Steve Johnson	Area Manager – Prevention and Protection	Cleveland Fire Brigade
Tom Le Ruez (Part)	Tees Preventing Drug Related Deaths Co-ordinator	South Tees Public Health
Amy Mahoney	Project Officer	TSAB Business Unit
Gina McBride (Minutes)	Admin and Information Officer	TSAB Business Unit
Ann McCoy	Lead Member	Stockton-on-Tees Borough Council
Pam McNeice (Part)	Clinical Lead for Learning Disabilities and Service Improvement Group Chair	Tees Valley CCG
Mike Milen***	Chief Executive	Redcar & Cleveland Voluntary Development Agency
Cllr Mary Ovens	Lead Member	Redcar & Cleveland Borough Council
Shaun Page	Detective Chief Inspector	Cleveland Police
Ann Powell	Head of Cleveland Area	National Probation Service
Patrick Rice	Corporate Director of Adults and Communities	Redcar & Cleveland Borough Council
Helen Richmond	Safer Custody and Equalities Hub Manager	HMP Holme House Prison

Erik Scollay	Director of Adult Social Care	Middlesbrough Borough Council
Angela Storm	Data Analysis and Performance Monitoring Officer	TSAB Business Unit
Gary Watson	Business Manager	South Tees Safeguarding Children Partnership
Natalie Williams (Part)	Team Manager	Redcar & Cleveland Borough Council
Ann Workman	Director of Adults and Health	Stockton-on-Tees Borough Council

Apologies		
Name	Role	Representing
Jane Bell	Administration Officer	TSAB Business Unit
Mark Davis***	Chief Executive	Middlesbrough Voluntary Development Agency
Mike Fleet	Principal Lecturer (Programmes) Department of Nursing & Midwifery	Teesside University
Elaine Godwin	Admin Officer	TSAB Business Unit
Natasha Judge	Healthwatch Manager	
Rachelle Kipling	Temporary Assistant Chief Executive	Office of Police & Crime Commissioner
Cllr Sue Little	Lead Member	Hartlepool Borough Council
John Lovatt	Assistant Director	Hartlepool Borough Council
Elizabeth Moody	Director of Nursing and Governance	Tees Esk & Wear Valleys NHS Foundation Trust
John Rafferty	Compliance Business Partner - Safeguarding	Thirteen Group
Darren Redgwell	Deputy Director of Operations	Durham Tees Valley Community Rehabilitation Company Limited
Janine Roderick (Part)	Head of Practice	SafeLives
Karen Sheard	Deputy Chief Nurse	North Tees and Hartlepool NHS Foundation Trust
Leanne Stockton	Business Manager	Hartlepool & Stockton Safeguarding Children Partnership
Sarah Wilson	Head of Safer Prisons and Equality	HMP Holme House Prison
Victoria Wilson	Assistant Director of Adult Care	Redcar & Cleveland Borough Council

Absent		
Name	Role	Representing
Christopher Akers-Belcher	Chief Executive	Healthwatch Hartlepool
Lisa Bosomworth	Development and Delivery manager	Healthwatch South Tees
Sarah Corrigan		Healthwatch
Cllr Dorothy Davison	Lead Member	Middlesbrough Borough Council
Judith Mackenzie	Inspection Manager	CQC (Middlesbrough, Stockton-on-Tees and Redcar & Cleveland)
Dave McKay	Advanced Customer Support Senior Leader (ACSSL) – Durham & Tees Valley	Department for Work and Pensions
Michelle Monty	Inspector	CQC Hartlepool
Jean Pegg	Inspection Manager	CQC (Hartlepool)
Katie Tucker	Inspector	CQC Hartlepool
Christine	Inspection Manager	CQC

Wharton**		
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*Attends for specific agenda items only; ** Attends 2 times per year; ***Attends on behalf of MVDA, RCVA & Healthwatch South Tees

Copies: Chris Brown; Caroline Gallilee; Emily Gill; Emily Gibson; Suzanne Glass; Lorna Harrison; Neil Harrison; Nigel Hart; Kay McGowan; Suzanne Metcalfe; Judith Oliver; Laura Poppleton; Angela Pringle, Mike Sharman; Rachael Surtees; Lyndsay Waddington

Agenda Item 1	Introductions and Apologies	Presenter: Chair
Darren Best (DB) welcomed everyone to the meeting.		

Agenda Item 2	Domestic Abuse Bill / Safe Lives Project	Presenter: Phil Bond / Danielle Davis / Chris Hobbs
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Domestic Abuse Bill

Phil Bond (PB) advised that the [Domestic Abuse Bill](#) gained Royal Assent on 29 April 2021, which will bring about changes on how the police can support victims of Domestic Abuse. The Act recognises new offences that will allow perpetrators to be held to account. The new Bill will inevitably bring about additional work for police and partner agencies and will ensure that victims are fully supported and protected.

Implementation of the Act will begin in Autumn 2021, and some areas of work may take time to be fully embedded. A Working Group has been established to look at how the Act will be taken forward into general practice.

Safe Lives Project

Safe Lives have been commissioned to undertake a piece of work which will analyse the current response to Domestic Abuse across each of the Local Authority areas across Tees. Key elements of the project include a review of the MARAC arrangements and to liaise with victims and families to hear about their experience of the support they have received. There will also be some financial analysis of funds spent directly on Domestic Abuse provision.

Danielle Davis (DD) talked through the key findings based on their research so far. A copy of the presentation will be shared with the minutes for information.

The review so far has highlighted a number of areas of good practice, but also areas which can be improved upon and a number of recommendations have been made.

Chris Hobbs (CH) shared some analysis of the results received so far from the Domestic Abuse (DA) consultation survey. He encouraged members to circulate widely amongst their networks, particularly to front-line workers who may not necessarily specialise in DA but may come across people who disclose it or where they may suspect it. The survey will be closed in the next few weeks and can be found [here](#).

DB thanked DD and CH for the presentation and asked that they attend a future Board meeting to update further. In particular, the Board would like to hear about:

- How the findings and action plans from the Safe Lives project will be taken forward under the new Act
- How the different approaches, including Team Around the Individual (TATI) that manage DA across Tees can support each other, rather than duplicating or complicating matters
- Clarification on how the recommendations will be taken forward and who takes ownership of them.

Sarah Bowman-Abouna (SBA) would be keen to share learning across Tees with the aim of improving how all organisations can help to identify DA and reach out to communities to raise awareness.

Action Points	Action Owner	Deadline
1. DD to send Safe Lives presentation to the Business Unit	DD	30/06/21
2. Business Unit to circulate Safe Lives presentation with the minutes	GMc	07/07/21
3. Members to share Domestic Abuse Consultation Survey amongst their networks	All	ASAP

4. DD to provide clarification on how the recommendations will be taken forward and who takes ownership of them	DD	TBC
5. Safe Lives to be invited to a future meeting	GMc	07/07/21

Agenda Item 3	Drug Related Death Reviews across Tees	Presenter: Tom Le Ruez
<p>Based on national statistics, drug related deaths (DRDs) are above the national average across all four LA areas in Tees and are continuing to rise.</p> <p>DRDs are complex and often link to other factors such as unemployment, deprivation, co-morbidities linked to physical health problems, mental health issues, bereavement etc.</p> <p>There are a number of projects ongoing across Tees to help prevent DRDs and Middlesbrough has obtained some additional funding (ADDER Project) to support people.</p> <p>Cllr Mary Ovens (MO) enquired if there has been an increase in DRDs linked to the pandemic. Tom Le Ruez (TLR) advised that there has not been a sudden increase in cases. There may be some gaps in the data, such as delays in treatment or amputations due to the ongoing pressure that Covid-19 has placed on the health service. It was noted that this cohort of people are particularly vulnerable and work is ongoing through substance misuse services to encourage and arrange for people to have the Coronavirus vaccine.</p> <p>SBA advised that conversations are ongoing with Public Health to look at cohorts of particularly vulnerable people with complex/multiple needs. They are looking to expand the process for root cause analysis to include near misses and overdoses, so that learning can be gained from the person's perspective to hopefully prevent future DRDs.</p> <p>Steve Johnson (SJ) advised that the Fire Brigade have dealt with a number of incidents where substance misuse has attributed to the cause of the fire and would like to link in with TLR regarding this.</p> <p>DB recognised that some DRDs may also be linked to Self-Neglect and requested that the Operational Leads Sub-Group discuss this further and liaise with TLR where appropriate. Lorraine Garbutt (LG) advised that some of these complex cases will be considered through the multi-agency audit process.</p>		
Action Points		Action Owner
1. SJ to liaise with TLR re fires linked to substance misuse		SJ
2. OLSG to discuss complex cases involving drug misuse and complex lifestyles through multi-agency audits		OLSG
3. Copy of the presentation to be circulated with the minutes		GMc
		Deadline
		23/09/21
		17/08/21
		07/07/21

Agenda Item 4	LEDER	Presenter: Pam McNeice
<p>LEDER Annual Report 2020-2021</p> <p>Pam McNeice (PMc) highlighted the key points within the LEDER Annual Report. PMc advised that they are moving from a national data platform to a localised system and colleagues are working hard to ensure that there is not a backlog of cases during the transition period.</p> <p>The report has highlighted areas of good practice and the regional group has identified areas for improvement and developed an action plan. Communication is one of the main areas of focus. There has been a significant improvement in the number of individuals attending annual health checks, which can help to prevent some serious illnesses.</p> <p>LEDER Steering Group Report</p> <p>This item was not discussed.</p>		

Agenda Item 5	Sub-Group Update	Presenter: Sub-Group Chairs
<p>Communication & Engagement (CE) – Neil Harrison (NH)</p> <ul style="list-style-type: none"> Natalie Williams (NW) has volunteered to be deputy chair The operational work plan was discussed and the Sub-Group now has an allocated budget to 		

deliver against the plan

- Methods for engagement have been adjusted due to the pandemic, with an increase in online activity, but work is ongoing to engage with harder to reach groups
- There is an increased emphasis on promoting local, regional and national campaigns
- There will be a number of 'Spotlight on...' campaigns; one in July and one in October
- The TSAB newsletter was circulated in May
- Working to improve links with pharmacies on a number of campaigns
- Developed two short animations to raise awareness of Safeguarding generally and PREVENT
- ADASS commissioned a recent regional radio campaign; currently waiting to hear the results/feedback from this
- Link to British Sign Language video shared to raise awareness of domestic abuse - [British Sign Language Video: Domestic abuse- how to get help - YouTube](#)

Learning Training Development (LTD) – Patrick Rice (PR)

The Sub-Group has not met since the last Board meeting. The current training plan has been added to the agenda to provide information on the current training available through TSAB. The competencies have been checked against the NICE guidelines for Safeguarding in Care homes and only minor changes have been necessary.

New Provision:

- Dementia awareness
 - Loneliness and isolation
 - Substance misuse
- } (Me-Learning)
- Carrying out a S42 Enquiry is now at 2 levels; Intermediate for staff who may carry out an enquiry on behalf of the LA, and, Advanced for practitioners who carry out complex enquiries
 - Modern Slavery is also being provided at Intermediate Level
 - Mental Health Act s117 aftercare has been added to Legal Literacy suite of webinars

Training Budget

- Some money was carried forward from 2020-21 which has been allocated to Liberty Protection Safeguards training
- There is no provision yet on Trauma Informed Practice, however it is suggested that this is delivered as a learning event and utilises some of the conference budget.
- If face to face training is reinstated at any point this year, venues costs will need to be incorporated

Jean Golightly (JG) highlighted that Board members are required to have Level 4 training. Lorraine Garbutt (LG) explained that a legal update will take place in March 2022: partners are also responsible for ensuring their individual training needs are met. It was noted that compliance around training is picked up through the QAF process. Erik Scollay (ES) agreed to link in with PR to make sure that overlaps around assurance and training are being considered by the Performance Audit and Quality (PAQ) Sub-Group and LTD Sub-Groups without causing duplication.

Operational Leads – Lorraine Garbutt (LG)

Natalie Williams (NW) highlighted the key points within Redcar & Cleveland's Multi-Agency Audit on homelessness. The audit identified positive practice and some areas for improvement, particularly in relation to record keeping which has been addressed.

NH highlighted the key points within Hartlepool Borough Council's Multi-Agency Audit on sexual exploitation. The audit identified areas of good practice and areas for improvement, particularly relating to careful consideration around when to close a case.

LG advised that following the homelessness audit a themed discussion on this subject took place at the Sub-Group meeting. There is increasing concern that there is a lack of suitable housing available for complex individuals particularly when other tenancy arrangements have failed, maybe due to substance

misuse, anti-social behaviour etc. LAs are working closely with housing colleagues to address housing issues for people, but often there are limited options available and the vulnerable person cannot be rehoused and continues to be at significant risk. We know there are many SARs where homelessness is featured and the risk of death can be high; OLSG wanted this raising to Board as it is a risk across Tees. Some work is taking place in MBC with Thirteen - ES advised that conversations are ongoing to find a solution.

Housing representatives will be invited to a future OL meeting to talk about the issue and see if there are any solutions that can be shared as good practice.

On 10 June, the group also had an interesting discussion around sexual exploitation. The data reiterates that this is a growing issue across Tees, and also that some of the concerns would fall under the Modern Slavery category of abuse.

- **TSAB Procedures**

A survey was circulated to professionals to find out how well the procedures were being used and to gain feedback. Findings were generally good with only a couple of actions required; to ensure feedback to the person raising the concern and to raise awareness of 'how to complete a concern form' as some forms submitted are incomplete. It has been agreed through CE to include 'back to basics' awareness raising within the National Safeguarding Adults week campaign. The procedures have subsequently been reviewed and also amended to incorporate national guidance – this is to improve consistency of recording Concerns and S42 Enquiries.

Members approved the revised procedures.

Policy Procedures and Practice

The Information Sharing Agreement (ISA) now includes Beyond Housing as a signatory; they now attend the OL Sub-Group, and take part in the Multi-Agency Audits and QAF. Members approved the ISA.

The Terms of Reference (ToR) have been amended to reflect the changes made to accountability arrangements and Statutory Partner meetings. Members approved the ToR.

Safeguarding Adults Review (SAR) – Jill Harrison (JH)

Some sections have been deleted due to their confidential nature.

- **SAR Champions**

Amy Mahoney (AM) advised that there is a Regional SAR Champions' Group which has made positive progress in introducing a Regional SAR Library. The library has been recognised as good practice at a national level. Work is ongoing to develop this platform further.

The group has also reviewed the existing quality markers and developed a checklist which is an easy reference guide for the SAR process; this will be rolled out across the region.

The group is also looking to develop a peer review process which will apply to discretionary reviews (not SARs).

- **Evidenced Learning/Assurance**

There have been ongoing discussions about how the Board can be assured that lessons have been learned and embedded into practice. The Business Unit has secured some examples of what other SABs are doing and there will be a separate meeting to look at this in more detail, without duplicating existing processes.

Safe Place Scheme – Amy Mahoney (AM)

The Safe Place Scheme group met in May, to discuss the impact of Covid-19 and acknowledged that

some venues, may no longer be open. An audit of venues will take place over the summer and an updated list of venues should be available in October. There are ongoing conversations about whether staff need any additional training or support to continue with the scheme.

Statutory Partners / Strategic Plan

• **Short Term Actions**

Following on from the Board’s Development Session, the Business Unit compiled a list of proposed short, medium and long-term actions. The short-term actions were shared for approval. DB suggested that he writes to the other strategic partnerships to ask if they would like to work together on these actions. The medium/long-term actions will be discussed further at the Statutory Partners meeting, before bringing these options back to the Board.

Action Points	Action Owner	Deadline
1. ES/PR to discuss overlaps re assurance on training	ES/PR	23/09/21
2. Revised procedures, ISA and ToR to be added to the TSAB website	GMc	07/07/21
3. Nominations/volunteers to chair Rapid Reviews to inform the Business Unit	All	15/09/21
4. Write to strategic partnerships re working together on short term actions	DB	07/07/21
5. Progress against short-term actions to be brought to December Board meeting	DB	07/12/21
6. Medium/long-term actions to be discussed at future statutory partners meeting	Stat. Partners	14/09/21

Agenda Item 6	Structure of Health and Integrated Care System (ICS)	Presenter: Jean Golightly
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Some Safeguarding Adults Board Chairs are proactively seeking assurance from ICS that Safeguarding is given due priority within new arrangements.

Following the meeting Jean Golightly (JG) provided an update as follows:

Key points

- a) The [ICS Design Framework](#) was published last week and is based on the objectives set out in [Integrating Care: Next Steps](#), as reflected in the government’s [white paper](#).
- b) The [ICS Design Framework](#) sets out NHS England and NHS Improvement’s (NHSEI) expectations for the next stage of system development.
- c) The framework outlines the core features of integrated care systems (ICS) and the expectations /minimum standards NHSEI has in terms of membership of ICS bodies, their roles and accountabilities, governance and management arrangements, financial allocations, models for clinical and professional leadership, working with people and communities and managing data.
- d) The framework sets out the core features of every ICS, while emphasising the need for local flexibility and determination.
- e) Some aspects of system development – including all content referring to new statutory arrangements and duties, and/or which is dependent on the implementation of such arrangements and duties – will depend on changes to the government’s legislation on integration and its parliamentary process.
- f) Further guidance anticipated in relation to transition planning and implementation.
- g) The ICS partnership
- h) Each ICS partnership will be responsible for agreeing an integrated care strategy for improving health care, social care and public health across their whole population, using the best insights from data available, built bottom-up up from local assessments of needs and assets identified at place level and focusing on reducing inequalities and addressing the consequences of the pandemic for communities. To support this process, formal guidance on integrated care partnerships will be developed jointly by the Department of Health and Social Care, NHS England and the Local Government Association, and consulted on ahead of implementation, including on the role and accountabilities of the chair of the integrated care partnership.

- i) The ICS partnership is expected to be established locally and jointly by the relevant local authorities and the ICS NHS body, evolving from existing arrangements and with mutual agreement on its terms of reference, membership, ways of operating and administration.

Local picture

- a) Consultation at Cumbria and North East regional level as well as at a place / Local Authority footprint.
 b) Ann Workman (AW) is the ADASS / DASS link at regional level and feeds back

Safeguarding specific

- a) NHS England is leading on guidance around safeguarding roles and responsibilities, and associated services, structures and governance.
 b) Important to remember that all legislation and guidance in relation to safeguarding (children and adults) will remain in place.
 c) The information provided for the NICE guidance in Care Homes already lists the relevant guidance.

Gary Watson advised that he received correspondence from ICS this morning, therefore there may be further correspondence imminent for the TSAB. Pending this, DB suggested writing a letter to Liam Donaldson (North East Chair of ICS) on behalf of the Board to highlight Adult Safeguarding and ask how this will be factored into the structural changes within services.

JG will provide a more detailed update at the next Board meeting.

Action Points	Action Owner	Deadline
1. DB to write to North East Chair of ICS	DB	14/07/21
2. JG to provide further updates at the next meeting	JG	23/09/21

Agenda Item 7	Missing from Home (MFH)	Presenter: Phil Bond
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Due to time constraints, PB was unable to deliver a presentation, but will send a copy to the Business Unit to share with the minutes.

PB informed members that there has been a significant increase of adults going missing from home and cases are continuing to rise. PB asked for volunteers to be involved in a Task & Finish Group to perhaps look at some high risk cases, consider hot spot areas, look at how we can raise awareness and broaden partnerships and look at any training that may be required. A number of members noted their support of this approach and some members volunteered to be part of the Task & Finish Group.

Action Points	Action Owner	Deadline
1. PB to send presentation slides to Business Unit/ Business Unit to circulate with minutes	PB / GMc	07/07/21
2. Police to set up MFH Task & Finish Group	PB / SP	23/09/21

Agenda Item 8	Any Other Business	Presenter: All
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NICE Guidance

DB thanked everyone who provided written assurance. Future queries similar to this will be evidenced via the Quality Assurance Framework (QAF) process to ensure a consistent approach.

TSAB Annual Report 2020-21

Amy Mahoney (AM) asked members to send a short overview of their organisations involvement with the Board including any work being completed that links to the Board's Strategic Plan 2020-21 by **Friday 30 July**.

Future Format of Board and Sub-Group Meetings

DB expressed that once we have the ability to meet in person, he would like to do so, with the option for people to dial in to the meeting. He asked that Sub-Group Chairs contact the Business Unit to advise of their preference.

Action Points	Action Owner	Deadline
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1. Members to provide submissions for Annual Report	All	30/07/21
2. Sub-Group Chairs to advise if they would like to hold Sub-Group meetings virtually or face to face going forward	Sub-Group Chairs	07/07/21

Items Shared for Information Only
<ul style="list-style-type: none"> Minutes from the Previous Meeting – 22/04/21 QAF Partner Assurance Report (Stockton-on-Tees Borough Council) Middlesbrough Borough Council's DHR4 Summary and Learning Briefing Transitions – Mind the Gap Report

Next Meeting Date: **23/09/21**
 Time: **9:30am – 12pm**
 Venue: **TBC**

Minutes approved by Independent Chair:



Date: 28/06/21

Appendix 1 - Attendance Matrix

The table below reflects named members of the TSAB, although deputies have been shaded.

Company	25/02/2021	11/03/21 - DEV SESSION	22/04/2021	23/06/2021	23/09/2021	21/10/2021	07/12/2021	4
Catalyst Stockton	1	0	1	1	0	0	0	75%
CCG Board Member (Tees Valley CCG)	1	0	1	1	0	0	0	75%
Cleveland Fire Brigade	1	1	1	1	0	0	0	100%
Cleveland Police	1	1	1	1	0	0	0	100%
CQC Board Member (Mlbro, Redcar, Stockton) (committed to attend 2 meetings per year)	0	0	0	0	0	0	0	0%
CQC Board Member (Hartlepool)	0	0	1	0	0	0	0	25%
Durham Tees Valley CRC	1	0	0	0	0	0	0	25%
DWP	1	1	0	0	0	0	0	50%
Hartlepool and Stockton Safeguarding Children Partnership	0	1	0	0	0	0	0	25%
HBC Board Member (Director)	1	1	1	1	0	0	0	100%
HBC Board Member (Assistant Director)	0	0	0	0	0	0	0	0%

HBC Lead Member	0	0	0	0	0	0	0	0%
Healthwatch Hartlepool	0	0	0	0	0	0	0	0%
Healthwatch South Tees	1	0	1	0	0	0	0	50%
Healthwatch Stockton	0	0	1	0	0	0	0	25%
HMP Holme House Prison	2	1	1	1	0	0	0	100%
MBC Board Member	1	1	1	1	0	0	0	100%
MBC Lead Member	1	1	1	0	0	0	0	75%
Middlesbrough & Redcar Voluntary Development Agency	1	1	1	1	0	0	0	100%
National Probation Service Cleveland	0	1	1	1	0	0	0	75%
North East Ambulance Service (attend for specific agenda items only)	0	0	0	0	0	0	0	0%
North Tees & Hartlepool NHS Foundation Trust	1	1	1	1	0	0	0	100%
Public Health	0	0	0	1	0	0	0	25%
Office of Police & Crime Commissioner (committed to 2 meetings per year)	1	1	0	0	0	0	0	50%
RCBC Board Member (Director)	0	1	0	1	0	0	0	50%
RCBC Board Member (Assistant Director)	1	1	1	0	0	0	0	75%
RCBC Lead Member	0	1	1	1	0	0	0	75%
SBC Board Member	1	1	1	1	0	0	0	100%
SBC Lead Member	1	1	0	1	0	0	0	75%
South Tees Hospitals NHS Foundation Trust	1	1	1	1	0	0	0	100%
South Tees Safeguarding Children Partnership	1	0	0	1	0	0	0	50%
Teesside University	0	0	0	0	0	0	0	0%
Tees Esk & Wear Valleys NHS Foundation Trust	1	1	1	1	0	0	0	100%
Thirteen Housing	1	1	0	0	0	0	0	50%
TSAB Independent Chair	1	1	1	1	0	0	0	100%
TSAB Business Unit	4	6	4	4	0	0	0	100%